



Russia vs France: Managing Risks at the FIFA World Cups

Facts and figures

Impact and legacy of 2018 FIFA World Cup Russia™



NATIONAL INFRASTRUCTURE ACCELERATION

108 sports facilities, including:

12 stadiums with more than 550 000 total seating capacity

All stadiums are intended for multipurpose use after the FWC

After the FWC, three stadiums will reduce seating capacity to 30—35 000 to fit long-term needs

96 training sites with a total training capacity of 16 000 for children and youth after the FWC

26 transport infrastructure facilities

11 airports (new terminals in Saint-Petersburg, Nizhny Novgorod, Samara, Sochi, Moscow Domodedovo and new airport in Rostov-on-Don)

3 new metro stations
12 roads and junctions

13 hospitals reconstructed or renovated

29 utility facilities

12 power stations

27 new hotels

>600 billion rubles infrastructure investments¹



>25 million people population of Host Cities

JOBS
>13 000 people involved in the construction and renovation of 10 stadiums

>100 000 jobs created and supported by the FWC

VOLUNTEERS
>30 000 volunteers will require unique experience and knowledge

15 volunteer centres opened in Russia

STADIUMS
All FWC stadiums will be compliant with green building standards

The first Russian green building standard for stadiums was developed specifically for the FWC

Working conditions at the 10 FWC stadiums under construction and renovation regularly monitored

All FWC stadiums will be accessible for disabled people and people with limited mobility

Each stadium will have a plan for the long-term use

ACCESSIBILITY
31 railway stations in Host Cities will be reconstructed to meet Russian regulation on accessibility



>78 million people living close to FWC stadiums and training sites

AUDIENCE
>3 bln spectators expected to watch the 2018 FWC

>3 000 000 spectators attend the FWC

≈ 1 000 000 international guests are expected to visit Russia due to the FWC

INVESTMENT IN LINE WITH GROWING TOURISM
71% increase in the volume of tourist services in Host Cities

57% increase in the number of domestic tourists who have stayed in the Host Cities' hotels

11 HOST CITIES
100% of Host Cities show a positive trend in the Sustainable Cities Index²

8 out of 11 Host Cities regions are included in the top-20 ranking of the Investment Attractiveness of Russian Regions in 2015³

7 out of 11 Host Cities show positive trends in the Quality of Living ranking⁴

>350 environmental protection measures to be implemented in Host Cities overall until 2018

>800 hectares of city parks, public green zones and specially protected areas will be renovated as part of the FWC preparation

5800 football coaches in sport schools for children and youth underwent professional training and improved their qualification in 2015

210 football facilities were put into operation between 2011 and 2015



from 331 000 to **750 000** increase in number of football players officially registered in Russia



¹ by Russian authorities ² Developed by Sustainable Growth Management Agency in Russia ³ Ranking by Expert Rating Agency in Russia ⁴ Developed by the Urbanica Institute for Regional Planning ⁵ Among students who practice sports on a regular basis

FIFA WORLD CUP RUSSIA 2018 HOST CITIES



Russia vs France Managing Risks at the FIFA World Cups



Russia vs France Managing Risks at the FIFA World Cups

MATCH SCHEDULE

	Group Matches							Round of 16			Quarter-Finals		Semi-Finals		3 rd Place & Final																		
	Thursday, 14 June	Friday, 15 June	Saturday, 16 June	Sunday, 17 June	Monday, 18 June	Tuesday, 19 June	Wednesday, 20 June	Thursday, 21 June	Friday, 22 June	Saturday, 23 June	Sunday, 24 June	Monday, 25 June	Tuesday, 26 June	Wednesday, 27 June	Thursday, 28 June	Friday, 29 June	Saturday, 30 June	Sunday, 1 July	Monday, 2 July	Tuesday, 3 July	Wednesday, 4 July	Thursday, 5 July	Friday, 6 July	Saturday, 7 July	Sunday, 8 July	Monday, 9 July	Tuesday, 10 July	Wednesday, 11 July	Thursday, 12 July	Friday, 13 July	Saturday, 14 July	Sunday, 15 July	
Ekaterinburg Ekaterinburg Arena		2 19:00 EGY URU						7 20:00 FRA PER			12 20:00 JPN SEN		44 18:00 MEX SWE																				
Kaliningrad Kaliningrad Stadium			8 21:00 CRC NGA						26 20:00 SRB SLB			35 20:00 ESP MAR		43 20:00 ENG BEL																			
Kazan Kazan Arena			5 19:00 FRA AUS				20 20:00 IRN ESP			28 20:00 POL COL			42 19:00 KOR GER				50 19:00 ITA ZAF							58 21:00 WGC WS4									
Moscow Luzhniki Stadium	1 18:00 RUS KSA			16 19:00 GER MEX		19 19:00 POL MAR						37 19:00 CRO FRA						51 19:00 ITA ZAF									62 21:00 WGC WS6					64 18:00 Final	
Moscow Spartak Stadium		7 18:00 ARG ECU			18 18:00 POL SEN				29 19:00 BEL TUN				49 20:00 SRB BRA							54 21:00 ITA ZAF													
Nizhny Novgorod Nizhny Novgorod Stadium				17 19:00 SWE KOR				21 20:00 ARG CRC		30 19:00 ENG PAN			47 20:00 SLB CRC					52 21:00 ITA ZAF						57 19:00 WGC WS5									
Rostov-on-Don Rostov Arena			9 21:00 BRA SRB				18 18:00 URU KSA			25 18:00 KOR MEX			45 21:00 COL CRC							54 21:00 ITA ZAF													
Saint Petersburg Saint Petersburg Stadium	4 18:00 MAR IRN				17 21:00 RUS EGY			25 20:00 BRA CRC				39 21:00 NGA ARG								51 19:00 ITA ZAF							64 21:00 WGC WS8				63 19:00 3 rd Place		
Samara Samara Arena			10 18:00 CRC SRB				18 18:00 DEN AUS				32 18:00 URU RUS			48 18:00 SEN COL							53 18:00 ITA ZAF				60 18:00 WGC WS6								
Saransk Mordovia Arena		6 19:00 POL DEN				16 19:00 COL JPN						36 20:00 IRN POR		46 21:00 PAN TUN																			
Sochi Fisht Stadium	3 21:00 POR ESP			11 18:00 BEL PAN				27 21:00 GER SWE				38 19:00 AUS PER						49 21:00 ITA ZAF							59 21:00 WGC WS2								
Volgograd Volgograd Arena				14 21:00 TUN ENG				24 18:00 NGA ECU			34 19:00 KSA EGY			47 19:00 JPN POR																			

*Local kick-off times for Rostov-on-Don UFC + 2, Saransk UFC + 3, Volgograd UFC + 4, Saint Petersburg UFC + 5, Moscow and all other venues UFC + 3

Subject to change

A Russia (RUS) Saudi Arabia (KSA) Egypt (EGY) Uruguay (URU)	B Portugal (POR) Spain (ESP) Morocco (MAR) Iran (IRN)	C France (FRA) Australia (AUS) Peru (PER) Denmark (DEN)	D Argentina (ARG) Iceland (ISL) Costa Rica (CRC) Nigeria (NGA)	E Brazil (BRA) Switzerland (SUI) Costa Rica (CRC) Serbia (SRB)	F Germany (GER) Mexico (MEX) Sweden (SWE) Korea Republic (KOR)	G Belgium (BEL) Panama (PAN) Tunisia (TUN) England (ENG)	H Poland (POL) Senegal (SEN) Colombia (COL) Japan (JPN)
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MATCH SCHEDULE

FIFA WOMEN'S WORLD CUP FRANCE 2019™

	Group Matches							Round of 16							Quarter-Finals			Semi-Finals		3 rd Place and Final										
	Friday 7 June	Saturday 8 June	Sunday 9 June	Monday 10 June	Tuesday 11 June	Wednesday 12 June	Thursday 13 June	Friday 14 June	Saturday 15 June	Sunday 16 June	Monday 17 June	Tuesday 18 June	Wednesday 19 June	Thursday 20 June	Friday 21 June	Saturday 22 June	Sunday 23 June	Monday 24 June	Tuesday 25 June	Wednesday 26 June	Thursday 27 June	Friday 28 June	Saturday 29 June	Sunday 30 June Monday 1 July	Tuesday 2 July	Wednesday 3 July	Thursday 4 July Friday 5 July	Saturday 6 July	Sunday 7 July	
Valenciennes Stade du Hainaut			05 13:00 AUS v ITA			15 18:00 CAN v ESP			22 18:00 C v FRA			30 21:00 JPN v BRA				38 17:30 DNK v CUB							47 15:00 ITA v NED							
Le Havre Stade Océane		04 18:00 ESP v USA			09 15:00 DNK v NED			19 21:00 DNK v ARG			28 18:00 CAN v ESP			35 21:00 SWE v USA		40 21:00 FRA v USA					45 21:00 NOR v DNK									
Reims Stade Auguste Delaune		02 21:00 NOR v NGA			11 21:00 USA v THA			18 18:00 JPN v ITA			26 21:00 DNK v NOR			33 18:00 NED v CAN			41 18:00 USA v USA													
Paris Parc des Princes	01 21:00 FRA v KOR			08 18:00 ARG v JPN			16 21:00 FRA v CHN			23 18:00 CAN v CUB			31 21:00 SCO v ARG			42 21:00 SWE v CAN						46 21:00 FRA v USA								
Rennes Roazhon Park		03 19:00 CHN v CHN			12 18:00 CHN v SWE			20 19:00 JPN v SCO			25 21:00 NGA v FRA			34 21:00 THA v CUB				44 21:00 NED v JPN					48 18:30 USA v SWE							
Lyon Stade de Lyon																								49 21:00 ENG v USA	50 21:00 NED v SWE					
Grenoble Stade des Alpes			06 19:30 BRA v JAM			14 15:00 NGA v KOR			21 21:00 CAN v NED			29 21:00 JPN v AUS			36 17:30 USA v NED															
Nice Stade de Nice			07 18:30 DNK v SCO			13 21:00 FRA v NOR				24 19:00 SWE v THA			31 21:00 JPN v DNK			37 21:00 NOR v AUS												51 17:00 ENG v SWE		
Montpellier Stade de la Mosson				09 21:00 CAN v CHN			17 18:00 AUS v BRA				27 18:00 USA v CAN			34 18:00 JPN v CUB									43 18:00 FRA v CAN							

FOX Risk Management Preparation

Legal

- Review all vendor contracts
- Customize and negotiate insurance requirements
- MSA Development to include 2017-19 Confed Cup, FWC & WWC
- FWC SOWs for each tournament

Insurance

- Confirm insurance coverage with all carriers and check for exclusions
- International liability
- Worldwide property
- Business Travel Accident (Out-of-Country Medical)
- Health

Visa

- Everyone required to obtain Russian Visa (lengthy process)
- Issue Travel Medical Certificates for all travelers



INTERNATIONAL INSURANCE REQUIREMENTS

Fox Corporation
LIMITS MATRIX

	A			B	E			F					i	ii	iii	iv	vi	vii
	GENERAL / PUBLIC LIABILITY			AUTOMOBILE LIABILITY	E&O / PROFESSIONAL INDEMNITY			CYBER LIABILITY			MARINE	AVIATION	ADDITIONAL INSURED	WAIVER OF SUBROGATION	PRIMARY & NON-CONTRIBUTORY	CROSS-LIABILITY	"INSURED CONTRACT"	30 DAYS WRITTEN
	Risk Level				Risk Level			Risk Level			Available?	Available?	Available?	Available?	Available?	Available?	Available?	Available?
Country	LOW	MEDIUM	HIGH	STANDARD	LOW	MEDIUM	HIGH	LOW	MEDIUM	HIGH	YES or NO	YES or NO	YES or NO	YES or NO	YES or NO	YES or NO	YES or NO	YES or NO
ARGENTINA	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$350,000 for third party liability unlimited for bodily injury and \$10,000,000 for property damage	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	YES	YES	YES, Except US	UNKNOWN	UNKNOWN	YES	UNKNOWN	UNKNOWN
AUSTRALIA	\$ 1,000,000	\$ 5,000,000	\$ 10,000,000	\$350,000 for third party liability unlimited for bodily injury and \$10,000,000 for property damage	\$ 5,000,000	\$ 5,000,000	\$ 10,000,000	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	UNKNOWN	YES	YES	YES	YES	YES	YES	YES
AUSTRIA	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$8,000,000 for third party liability unlimited for bodily injury and \$100,000,000 for property damage	\$ 2,000,000	\$ 3,000,000	\$ 5,000,000	\$ 250,000	\$ 500,000	\$ 1,000,000	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
BELGIUM	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$8,000,000 for third party liability unlimited for bodily injury and \$100,000,000 for property damage	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000*	\$ 2,000,000*	\$ 3,000,000*	YES	YES	YES	YES	UNKNOWN	YES	UNKNOWN	YES
BRAZIL	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$250,000 for bodily injury and property damage \$5,000,000 for bodily injury and \$1,000,000 for property damage per accident	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000	\$ 2,000,000	\$ 3,000,000	YES	YES	YES	YES	YES	YES	YES	YES
BULGARIA	\$ 500,000	\$ 1,000,000	\$ 5,000,000	\$250,000 for bodily injury and property damage \$5,000,000 for bodily injury and \$1,000,000 for property damage per accident	\$ 250,000	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 1,000,000	\$ 2,000,000	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
CANADA	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$150,000 for third party liability	\$ 1,000,000	\$ 3,000,000	\$ 7,000,000	\$ 1,000,000	\$ 3,000,000	\$ 7,000,000	YES	YES	YES	YES	YES	YES	YES	YES
CHILE	\$ 500,000	\$ 1,000,000	\$ 5,000,000	\$150,000 for third party liability	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	UNKNOWN	UNKNOWN	YES	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
CHINA	\$ 500,000	\$ 1,000,000	\$ 5,000,000	\$150,000 for third party liability	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	YES	YES	YES	YES	YES	YES	YES	YES
COLOMBIA	\$ 500,000	\$ 1,000,000	\$ 5,000,000	\$250,000 for third party liability	\$ 500,000	\$ 1,000,000	\$ 2,000,000	\$ 1,000,000*	\$ 2,000,000*	\$ 3,000,000*	YES	YES	YES	YES	YES	YES	YES	YES
CROATIA	\$ 100,000	\$ 250,000	\$ 750,000	\$7,000,000 for bodily injury and \$1,000,000 for property damage per event	\$ 100,000	\$ 250,000	\$ 1,000,000	NOT AVAILABLE	NOT AVAILABLE	NOT AVAILABLE	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
DENMARK	\$ 1,000,000	\$ 5,000,000	\$ 10,000,000	\$16,000,000 for bodily injury and \$3,300,000 for property damage	\$ 1,000,000	\$ 2,000,000	\$ 3,000,000	\$ 1,000,000*	\$ 2,000,000*	\$ 3,000,000*	YES	YES	YES	YES	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
ECUADOR	\$ 250,000	\$ 1,000,000	\$ 5,000,000	\$200,000 for third party liability and \$50,000 for personal accident per person	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000*	\$ 2,000,000*	\$ 3,000,000*	YES	YES	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
FINLAND	\$ 2,000,000	\$ 3,000,000	\$ 5,000,000	unlimited for bodily injury per vehicle and \$5,000,000 for property damage	\$ 250,000	\$ 500,000	\$ 1,000,000	\$ 250,000*	\$ 500,000*	\$ 1,000,000*	YES	YES	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN	UNKNOWN
FRANCE	\$ 1,000,000	\$ 5,000,000	\$ 10,000,000	unlimited for bodily injury and \$5,000,000 for property damage	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	YES	YES	YES	YES	YES	UNKNOWN	UNKNOWN	60 Days
RUSSIA	\$ 1,000,000	\$ 3,000,000	\$ 5,000,000	\$50,000 for third party bodily injury and property damage	\$ 1,000,000	\$ 2,000,000	\$ 3,000,000	\$ 1,000,000	\$ 2,000,000	\$ 3,000,000	YES	YES	YES	YES	NO	YES	UNKNOWN	YES



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WORLD CUP MEDICAL COVERAGE

	FOX-SPONSORED Dedicated Doctors	ROUTINE MEDICAL CLINIC VISIT OUTSIDE MOSCOW	HOSPITAL OR URGENT CARE ESCALATED VISIT	MEDICAL EVACUATIONS	IBC MEDICAL VISIT
FOX CORPORATE EMPLOYEES	Full access to Fox' contracted Healix doctors	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	If used, reimbursable through expense report. Should use Healix doctors at hotel clinic
NON-RUSSIAN FREELANCERS	Full access to Fox' contracted Healix doctors	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Primary medical care provided by the Healix doctors at hotel clinic. If IBC Medical clinic is used, Fox will not reimburse
NON-RUSSIAN INDIVIDUAL CONTRACTORS AND TALENT	Full access to Fox' contracted Healix doctors	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Primary medical care provided by the Healix doctors at hotel clinic. If IBC Medical clinic is used, Fox will not reimburse
NON-RUSSIAN-BASED VENDORS	Full access to Fox' contracted Healix doctors	Should be covered by <u>vendor</u> company insurance	Should be covered by <u>vendor</u> company insurance	Should be covered by <u>vendor</u> company insurance	Primary medical care provided by the Healix doctors at hotel clinic. If IBC Medical clinic is used, Fox will not reimburse
LOCAL RUSSIAN HIRES	Secondary priority to Fox's contracted Healix doctors	NOT COVERED – vendor / individual responsibility	Work-related accident only	NOT COVERED	Primary medical care provided by the Healix doctors at hotel clinic. If IBC Medical clinic is used, Fox will not reimburse
HOSPITALITY AND INVITED VIP GUESTS	Full access to Fox' contracted Healix doctors	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	N/A
IMMEDIATE FAMILY OF FOX CORPORATE EMPLOYEES	Full access to Fox' contracted Healix doctors	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	N/A
IMMEDIATE FAMILY OF HOSPITALITY AND INVITED VIP GUESTS	Full access to Fox' contracted Healix doctors	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	Covered by corporate ISOS resources & insurance	N/A

FOX Environmental, Health & Safety

Preparation

Venues, Contractors & Consultants

- MSA Development to include 2017-19 Confed Cup, FWC & WWC
- FWC SOWs for each tournament
- Risk assessment of host stadiums
- Vette all potential hotels
- Vette all vendors including Russian & French doctors

Equipment Preparation & Training

- EHS & Medical section for FWC Production Manual
- PPE/First Aid kits prepped & shipped
- Develop/deliver required EHS training to all traveling Ees
 - [Fox EHS World Cup Safety Briefing](#)
- EHS Orientation embedded in Security brief

Documentation

- Develop HASP/EAPs for three primary zones (posted & online)
- Offer EHS posting packets in IBC & Red Square common areas

Staff Planning

- Rotate EHS Professionals in Russia & France, including senior certified FOX & 1st Option EHS professionals
- Worked closely with Security and Medical Services



Right to a healthy workplace

- Same as North America
- Risk Assessments were top priority for both cups
 - Analyze work locations (14) and hotels:
 - 50 hotels in Russia
 - 46 hotels in France
 - Identify hazards and control measures
- Limited Russian and French agency enforcement

FWC-specific Risk Assessments

- Working conditions, environment, & workload
- Safety of equipment, accessories and tools
- Obtaining Personal Protective Equipment (PPE)
- Identification of proper Health and Safety Training





Evacuation Plan

Luzhniki Stadium Moscow

Instructions:

RP RED – Short term evacuation point. In the event of an incident the primary Rally Point is the secure Broadcast Center under the direction of Fox security staff.

RP BLUE – Long term evacuation. The rally point to be used in the event of a bomb threat to the BC itself is the car park located to the south-west of the stadium but still within the outer perimeter. The most direct route is out via the northern BC entrance and around the south-west of the stadium under the direction of Fox security staff.





Fox Sports France 2019 Hotel Scout – Nov 2018 & Feb/Mar 2019 Consolidated Findings and Recommendations

SERIAL	DATE	CITY	HOTEL	BOOK Y/N	REMARKS
1	11/13	Reims	Holiday Inn	Y	1 st Good central location close to stadium with good local restaurants within 1-2mins walk. Good safety.
2	11/13	Reims	Novotel Suites	Y	2 nd = Good quiet central location. Restaurants 10 mins walk. Good rooms. Plenty of parking. No smoke detectors in rooms
3	11/13	Reims	Blue Hotel	N	4 th Poor safety. No evident incident management plan. Rooms were lower quality. Local amenities less appealing.
4	11/13	Reims	Royal Champagne Spa	Y	2 nd = Excellent high end location. Secure. Somewhat remote. 20 mins from stadium. No local amenities. High end.
5	11/14	Valenciennes	Hotel Baudouin	Y	2 nd 5 minutes walk from stadium. Courtyard parking for 20 vehicles. Close local amenities. Co-located with IBIS.
6	11/14	Valenciennes	Hotel In Situ	N	3 rd Opposite railway station. No incident management plan or training. Single stairwell fire exit. Small rooms.
7	11/14	Valenciennes	Novotel Valenciennes	Y	1 st In business park. 15 min drive to stadium. Good security and safety. Good rooms. Bar. Restaurant. No local amenities.
8	11/15	Le Havre	Nomad	Y	1 st = Brand new 2015 hotel. Good rooms. No room service. Good security & safety. Close to city center and restaurants.
9	11/15	Le Havre	Novotel Centre	Y	1 st = FIFA staff and 1 team using this hotel. Good security and safety. Close to city center bars and restaurants. Pay to park.
10	11/15	Le Havre	Best Western ART	N	3 rd Poor fire security, potentially dangerous. No evidence of incident management plan. No room safes.
12	11/16	Rennes	IBIS Styles Centre Gare	Y	4 th Reasonable hotel with adequate facilities. Restaurants close by. Limited room service but flexible on request.

Medical Services - Healix

- Bilingual MDs staffed two 24/7 Moscow hotel clinics
 - IBC – Doubletree
 - Downtown City Center – Courtyard
 - Added one doctor/defib to Red Square Set due to elimination of Ambulance in HBS plan
 - Physicians also dispatched to St. Regis, etc.
 - 117 EEs, family & guests evaluated/treated
 - Over 45 cases included follow up care
- FIFA provided clinics at every venue
 - IBC – with ambulances
 - Stadiums - with ambulances
 - Red Square – modular unit (change in original plan presented significant challenge)



Medical Treatment Locations Paris & Moscow



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Cups

- Global Medical Assistance - ISOS
 - 24/7 Assistance Centers
 - Experienced team with high standards for medical care
 - All emergency, travel to/from Russia and remote operations medical cases (e.g., venues, features)
 - Managed in real time minimized treatment delays
 - Emergency incidents transported to preferred hospitals
 - Evacuation and repatriation services offered/provided
 - Escalation needed for a variety of cases
 - Punctures/cuts to ICU (a JRSM summary)
- Additional US Medical Consultation
WorkCare +1-888-449-7787



What everyone needed to know...

- Complete required EHS Briefing
- Report all incidents to EHS or Security (GSOC)
- Followed the 8 mile lightning protocol (no radar)
 - Seek shelter – industry-wide standard
- Review the EHS Posting packets
 - Known and potential hazards
 - Emergency contact information
 - Safe Refuge Areas
 - Posted in common/work areas & in Application
- Biggest concern for production management - fatigue



Health and Safety Plan Summary

IBC Pavilion

Krasnogorsk, MO 143402
8 (929) 938-24-41
Description:

Incident Reporting

1. Always call local **9-1-1** when in doubt to summon emergency services.
2. Follow emergency procedures outlined in plans specific to your location (e.g., Ops and/or venue EAPs).
3. Call the Hotline at **1-866-FOX-CABLE** or **866-369-2225, Option 9** to report a hazard, incident, or emergency.
4. You will be required to participate in the incident investigation process.
5. If the incident is a security concern, contact the Fox Security 24/7 Operations Center at 310-369-6555.

Emergency Responders

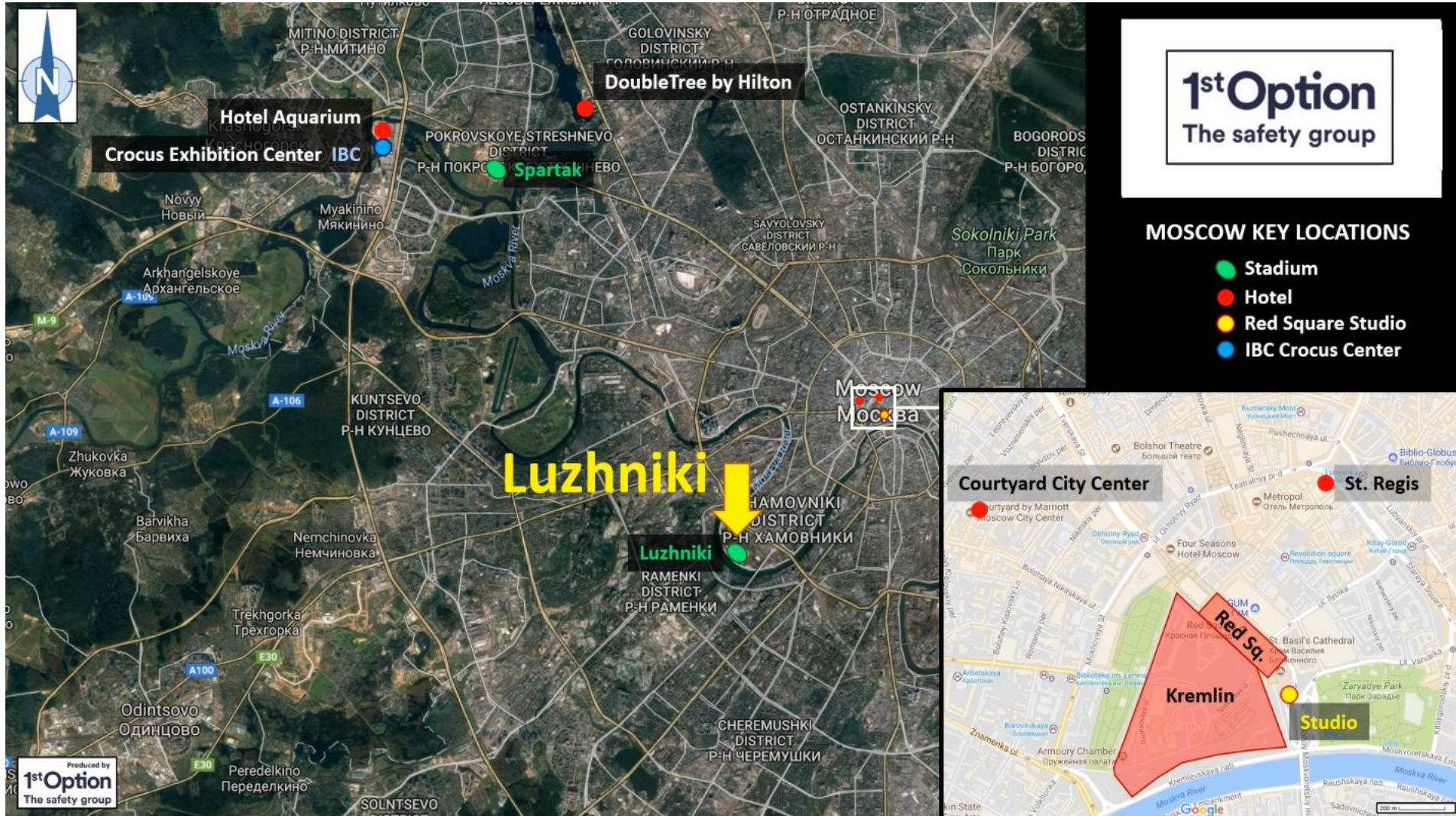
Name	Address	City	State	Zip	Phone
European Medical Center Moscow	7 Orlovskiy Pereulok	Moskva		129110	8 (495) 933-66-55
European Medical Center Schepkina	35 Ulitsa Shchepkina	Moskva		129090	+7 (495) 933 66 55
OAO Medicina	10 2-Y Tverskoy-Yamskoy Pereulok	Moskva		125047	+7(495) 955 00 33

Evacuation Assembly Areas

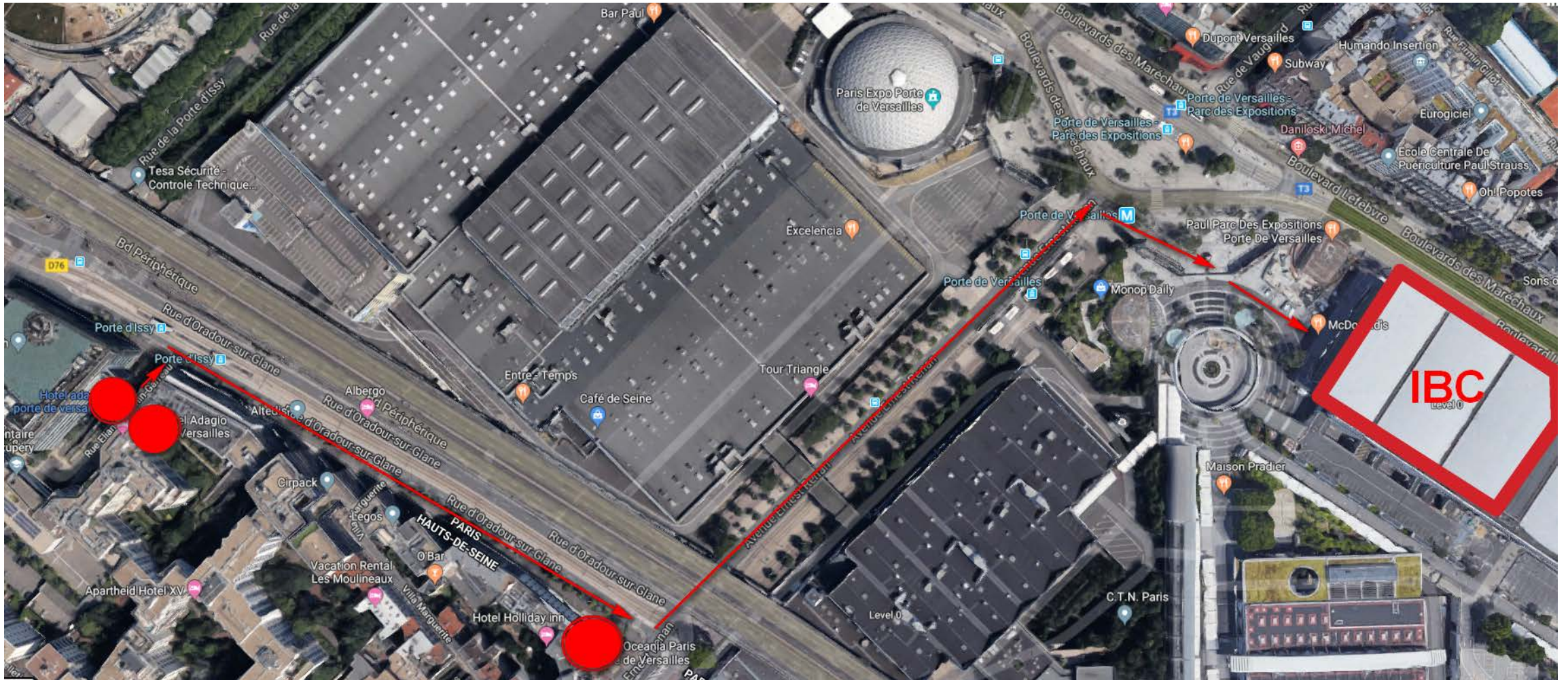
Safe Refuge Area 1:	Parking lot Pavilion 1- GPS Coordinates: 55.822033, 37.390077
Safe Refuge Area 2:	Parking Lot - GPS Coordinates: 55.822009, 37.391498
Safe Refuge Area 3:	



Hotel Locations - Moscow



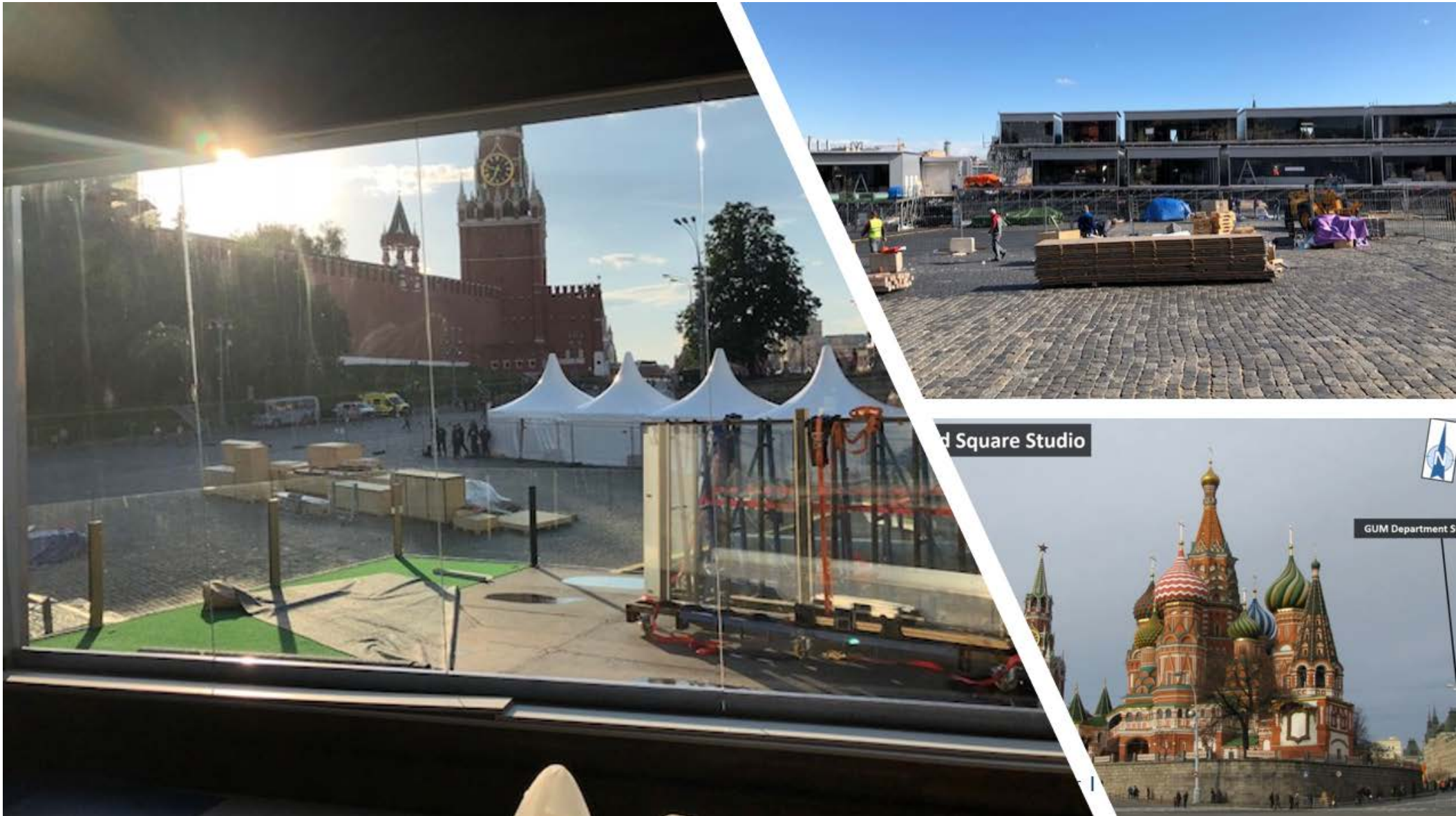
Hotel Locations - Paris



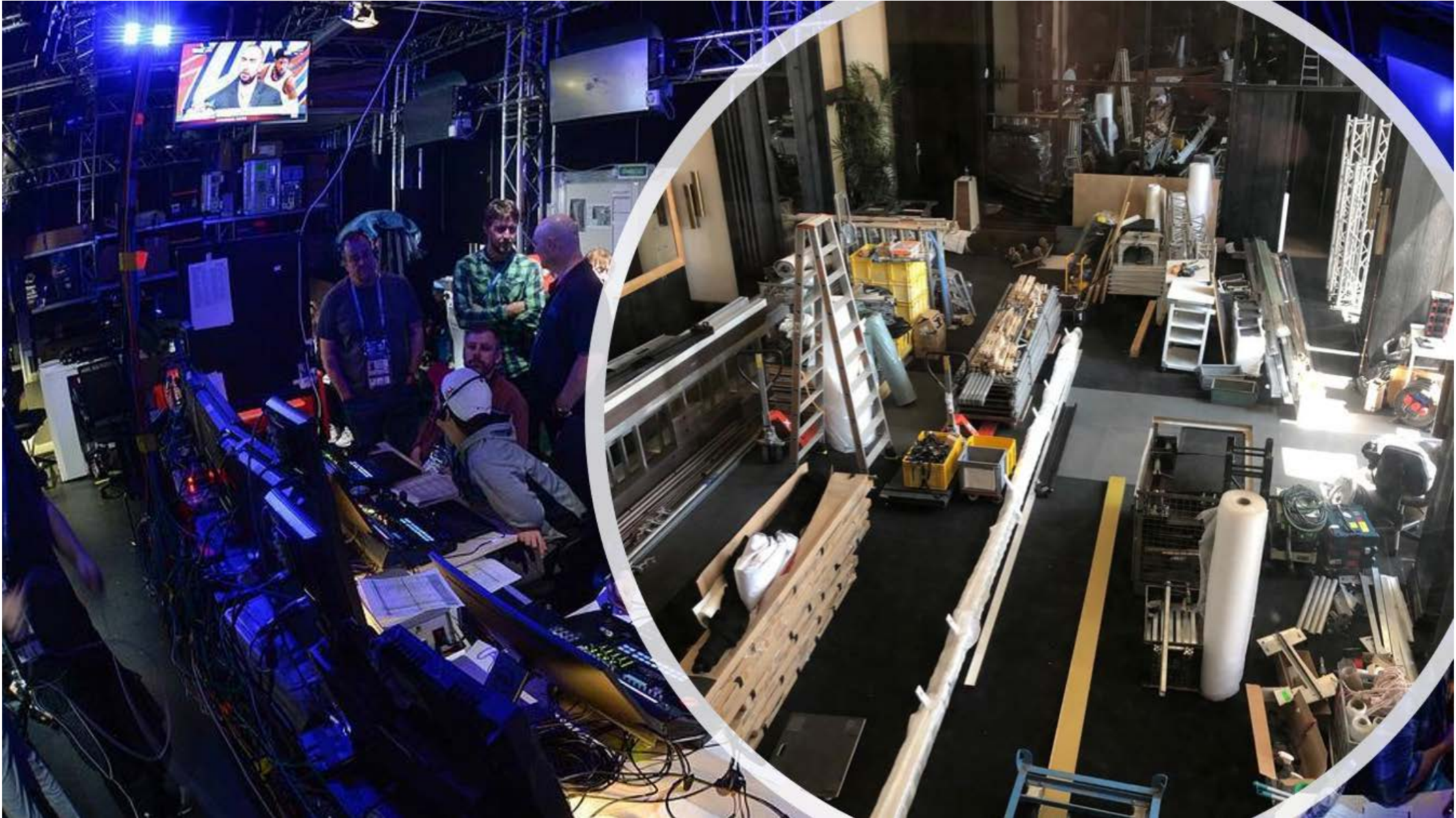




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Russia vs France Managing Risks at the FIFA World Cups

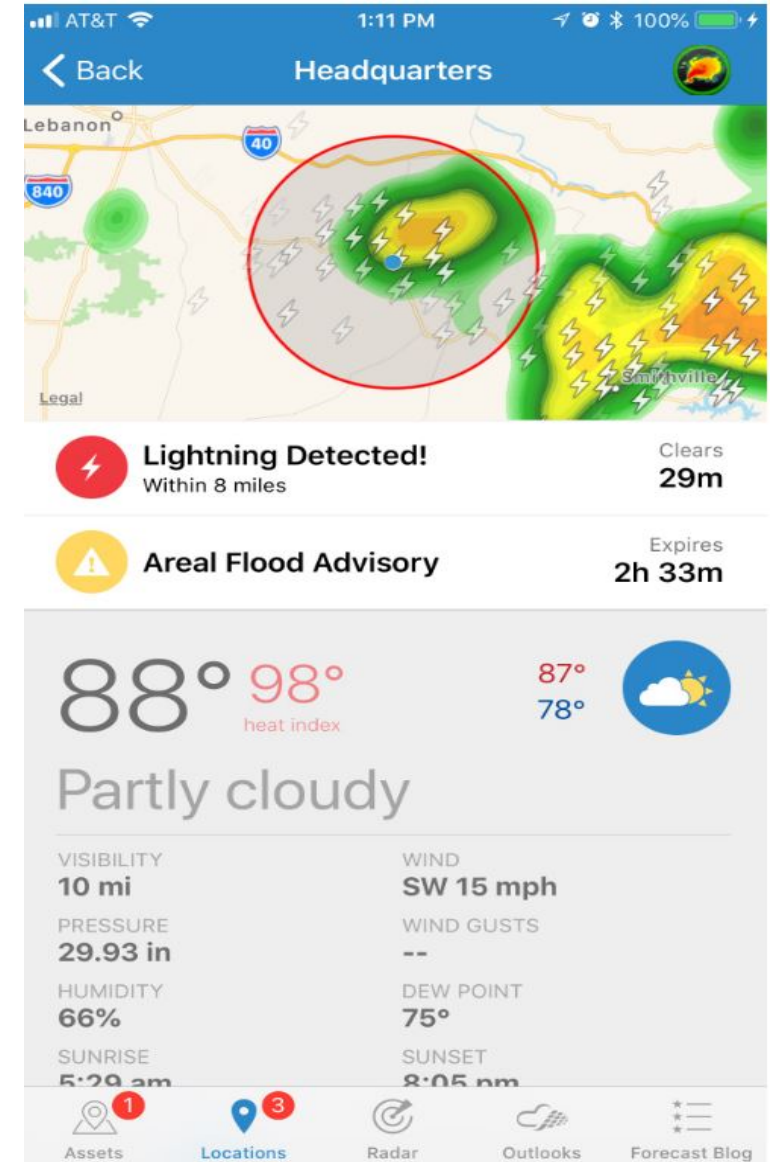


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Challenges

- Lightning Protection System
 - Plans originally included LPS for all sets
 - Not authorized to use power ground at St. Basil's
 - Russians refused to install US design
 - Paris set covered via rolling sphere
 - No proper ground was available or installed at both locations
- Vendors
 - Unfamiliar with regulatory requirements
 - Language barriers
- Set Compound Medical Services
 - Ambulance replaced with Russian speaking MD
 - Limited equipment/supplies, no AED/defib
 - Not cream of the crop physicians
- Weather Application
 - No radar services available
 - Made it difficult to monitor incoming fronts/cells



Incident Summary

Russia

- **Total of 17 WC claims – All medical related**
 - Dizziness / Anxiety
 - Pain – Abdominal / Tooth / Wrist / Ear
 - Broken foot
 - Laceration – Stabbed during altercation
- **8 non-occupational incidents**

France

- **No WC claims**
- **11 reported incidents**

Note: OSHA does not apply to overseas work



Key Takeaways

Legal

- Vette all contractors & vendors that can possibly have an impact on production
- Customize and negotiate all insurance requirements
- Establish agreements up to a year in advance
- Ensure solid EHS language is inserted into applicable agreements (helps internally & externally)

In Country

- Establish EHS expectations as early as possible
- Document everything, but don't necessarily share everything
- Treat everyone as a client
- Set clear expectations of your support staff

Extra: If you smoke, you'll love both Moscow & Paris

